

R-2018-038

**CITY OF ALBUQUERQUE
CITY COUNCIL**

INTEROFFICE MEMORANDUM

TO: Timothy M. Keller, Mayor

FROM: Jon K. Zaman, Director of Council Services

Jon 6/25/18

SUBJECT: Transmittal of Legislation

Transmitted herewith is Bill No. R-18-33 Approving The FY2019 Audit Plan As Submitted By The Accountability In Government Oversight Committee (Jones, by request), which was passed at the Council meeting of June 18, 2018, by a vote of 9 FOR AND 0 AGAINST.

In accordance with the provisions of the City Charter, your action is respectfully requested.

JKZ:mh
Attachment

CITY of ALBUQUERQUE

TWENTY THIRD COUNCIL

COUNCIL BILL NO. R-18-33 ENACTMENT NO. R-2018-038

SPONSORED BY: Trudy E. Jones, by request

1 RESOLUTION
2 APPROVING THE FY2019 AUDIT PLAN AS SUBMITTED BY THE
3 ACCOUNTABILITY IN GOVERNMENT OVERSIGHT COMMITTEE.

4 WHEREAS, the Mayor and the City Councilors were invited to recommend
5 audit areas to be included in the plan; and

6 WHEREAS, The Accountability in Government Oversight Committee has
7 approved the audit plan of the Office of Internal Audit on April 25, 2018; and

8 WHEREAS, Article 2-10-11 (B), the Accountability in Government
9 Ordinance, requires the Accountability in Government Oversight Committee to
10 transmit the audit plan to the Council for final approval as a resolution.

11 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE
12 CITY OF ALBUQUERQUE:

13 That the Audit Plan attached hereto is hereby adopted for FY2019.
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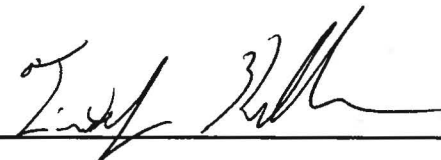
1 PASSED AND ADOPTED THIS 18th DAY OF June, 2018
2 BY A VOTE OF: 9 FOR 0 AGAINST.

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10 Ken Sanchez, President
11 City Council

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13 APPROVED THIS 2 DAY OF July, 2018

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18 Bill No. R-18-33

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22 Timothy M. Keller, Mayor
23 City of Albuquerque

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27 ATTEST:

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30 Trina Gurule, Acting City Clerk

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City of Albuquerque

Office of Internal Audit

Fiscal Year 2019 Audit Plan



Increasing the City's efficiency, effectiveness and accountability for the
Citizens of Albuquerque



FY2019 Audit Plan

Introduction

In accordance with Section 2-10-11 ROA 1994 of the Accountability in Government Ordinance, the Office of Internal Audit (OIA) is pleased to submit the Fiscal Year (FY) 2019 Audit Plan. OIA uses a dynamic risk-based approach for selecting and prioritizing audits. The Audit Plan facilitates the efficient allocation of OIA's limited resources.

The FY2019 Audit Plan dedicates resources to audits, special audits, strategic reviews, audit follow-ups, and the completion of work in process at July 1, 2018. The majority of the Audit Plan is comprised of 14 audits with a resource demand of 4,600 hours. OIA will also dedicate 1,800 hours to other value added services and completion of audits in process at July 1, 2018.

In an effort to increase the response time of OIA's audits and maximize the value of our services, we have targeted high-risk areas that allow for narrowed scopes. This effort will allow quicker turnaround times and enable OIA to address identified issues in a timely manner. However, some audits are inherently complex and demand additional time to provide quality results. OIA will not sacrifice quality for timeliness, and will adhere to the exceptional internal quality standards that have consistently enabled us to comply with Generally Accepted Government Auditing Standards (GAGAS).

Other value added services that increase accountability include special audits, audit follow-ups, and strategic reviews. Below are brief explanations for each service.

- **Special Audits** – Audits not specifically identified in the FY2019 Audit Plan but are anticipated and subsequently assigned based on the impact and value of addressing ad-hoc issues. These are frequently performed at the request of the City Council or City Administration.
- **Audit Follow-Ups** – Follow-ups report on the status of corrective actions taken to address OIA's recommendations for the specified audit. A follow-up is substantially less in scope than an audit, and is typically performed one year after the date the audit was issued.
- **Strategic Reviews** – Reportable non-audit services that are designed to add value by providing rapid responses to urgent City issues or ensure compliance in high-risk areas. Strategic reviews may include but are not limited to bench marking, best practice research, targeted compliance reviews, and surprise cash counts.

High Risk Areas Not Addressed

OIA's available resources limit the number of audits that can be completed each year. As a result, there are a number of high-risk areas that are not addressed by the FY2019 Audit Plan but may be considered in future audit plans.



OFFICE OF INTERNAL AUDIT
 Annual Audit Plan
 For the Year Ending June 30, 2019

<u>DESCRIPTION</u>	<u>Estimated Audit Hours</u>
Aviation Department Management of Concessionaire Contracts Goal Area: Public Infrastructure	400
Citywide Targeted Revenue Source(s) Goal Area: Government Excellence and Effectiveness	300
Citywide KRONOS Payroll – Selected Department(s) Goal Area: Government Excellence and Effectiveness	300
Citywide Two City Vendors - Compliance with Contract Terms Goal Area: Government Excellence and Effectiveness	500
Citywide Two City Vendors – Targeted Billing Compliance Goal Area: Government Excellence and Effectiveness	400
Citywide Use and Allocation of 1/4-Cent Public Safety Tax Goal Area: Public Safety	450
Department of Finance and Administrative Services Vehicle Collision Repair Goal Area: Government Excellence and Effectiveness	450
Department of Finance and Administrative Services Management and Analysis of Paid Risk Claims – Non APD Goal Area: Government Excellence and Effectiveness	300
Department of Municipal Development CIP Overhead – Composition and Reconciliation Goal Area: Public Infrastructure	350

FY2019 Audit Plan



DESCRIPTION

Estimated Audit Hours

Department of Municipal Development

Fiscal Management for CIP Projects

Goal Area: Public Infrastructure

400

Legal Department

Allocation and Use of City PEG Funding

Goal Area: Government Excellence and Effectiveness

450

Planning Department

Collection and Write-off of Property Liens

Goal Area: Sustainable Community Development

300

Unplanned Special Audit(s)

300

Strategic Reviews

400

Follow-up Status Reports

320

Complete Work in Process at July 1, 2018

780

TOTAL HOURS INCLUDED IN FY2019 AUDIT PLAN

6,400



FY2019 Audit Plan

Mission Statement

To provide independent, objective and value added audits and services that promote transparency, accountability, efficiency and effectiveness for the citizens of Albuquerque.

Staff

Vacant	City Auditor
Lawrence L. Davis	Internal Audit Manager/Acting City Auditor
Alan R. Gutowski	Senior Information Systems Auditor
Christina M. Owens	Contract Auditor
Chad Mantelli	Principal Auditor
Vacant	Principal Auditor
Consuelo Baca	Executive Assistant

Compliance

OIA performs audits in accordance with GAGAS issued by the Comptroller General of the United States. OIA is committed to improving the audit process, and undergoes an independent external quality control review triennially. In October 2016, OIA passed its fourth GAGAS compliance quality control review for the period of July 1, 2013 through June 30, 2016. The next GAGAS compliance quality control review will be conducted in FY2020 and will review the period of July 1, 2016 through June 30, 2019.

Principles for Audit Plan Development

In order to provide practical guidance and a framework for the development of the annual Audit Plan, the following principles are recognized and observed:

- Audit resources are limited, resulting in significantly less than one hundred percent audit coverage each year. This inherent limitation is mitigated by using a dynamic risk assessment to select and prioritize audits.



FY2019 Audit Plan

- The risk assessment criteria used in the ranking of the audit suggestions places an emphasis on perceived and actual knowledge of systems of internal control.
- The Audit Plan is viewed as a flexible and active tool that can be amended throughout the year to reflect changing City risks and priorities.
- The Audit Plan gives consideration to those audits that may be mandated by City Ordinance.

The Audit Plan is developed with the understanding that there are risks and limitations associated with any method or system of prioritizing audits. As a result, the risk factors and scoring process are periodically evaluated and modified in an effort to continuously refine the Audit Plan process.

Audit Selection and Prioritization

The development of an annual risk-based audit plan is a dynamic process. Throughout the year, OIA staff members obtain information from a variety of sources for inclusion in the risk assessment process. Audits considered for the Audit Plan are compiled from suggestions by OIA staff, surveys, complaints, known areas of risk, the Comprehensive Annual Financial Report, and other sources of information.

To develop the FY2019 Audit Plan, OIA surveyed the Accountability in Oversight Committee, City Council, City Administration, department directors, and created general surveys on the City's intranet and external website to allow all City employees and citizens to provide audit suggestions. Survey participants were asked to identify City departments, divisions, and processes that would benefit from independent audit or review. Respondents also identified areas they believed could be subject to fraud, waste, or abuse.

Survey suggestions were then compiled, evaluated and rated using OIA's risk assessment matrix. The risk assessment matrix uses a weighted average to prioritize audits. The following risk factors were used:

- Impact factors such as financial impact, volume of transactions, number of personnel, revenue generated, alignment of responsibility with authority, and trends;
- Risk perception from the Administration, City Council, department personnel, and potential culture issues within departments;
- Changes in the organization's management, key personnel and information systems;
- Time since the last internal/external audit; and
- Control factors such as regulatory environment, fraud potential and public perception.

The number of audits selected for the Audit Plan is based on the impact the audit may have (the problem or risks the audit may address and the likely types of opportunities for improvement that may result); the sensitivity, complexity, and difficulty of the project compared to its likely



FY2019 Audit Plan

impact; the breadth and depth of audit coverage across City government; staff qualifications; and available resources.

Preparing the Annual Audit Plan

The objective of the annual planning process is to establish and schedule audit activities for the next fiscal year. The principles and procedures discussed in this document have been developed to provide a process for fulfilling this objective. A critical component of the annual audit planning process is to ensure qualified audit personnel are assigned to the highest priority assignments.

Staff assignments are based on experience, qualifications, interests, and availability. During the Audit Plan development process, we may identify projects that may also require additional expertise from consultants.

The final step in completing the annual Audit Plan is to estimate the number of available staff hours in the year and apply these to the estimated hours needed to complete selected audits and projects. The FY2019 Audit Plan, on pages 2 and 3, is presented along with the estimated time allocations for individual audits and projects.

Estimated Audit Hours

We estimate the total number of direct audit hours available for FY2019 to be approximately 6,400. We reduce the 2,080 annual full-time hours per auditor in FY2019 by holidays, vacation leave, sick leave, administrative time, staff meetings, and the annual required training to maintain certifications and comply with GAGAS. The available-hours calculation anticipates no staff turnover and that the vacant City Auditor and Principal Auditor positions will be filled by June 30, 2018.

In addition to the 6,400 direct audit hours, OIA's management will dedicate an additional 1,450 hours to reviewing audit work papers and reports to ensure compliance with OIA's system of quality control, professional standards, and regulatory requirements. OIA management accepts responsibility for the system of quality control and continually strives to improve OIA's operations.